

City of Ottawa
All Committees, Commission, and Boards (Excluding Rate)
Capital Program Forecast

In Thousands (\$000)

2014 Draft Budget

Project Description	2014	2015	2016	2017	Total
Agriculture & Rural Affairs Committee					
Transportation Services	5,473	9,837	9,264	6,449	31,023
Agriculture & Rural Affairs Committee Total	5,473	9,837	9,264	6,449	31,023
Community & Protective Services Committee					
By-Law & Regulatory Services	455	304	849	1,087	2,695
Child Care	865	100	400	400	1,765
Community Funding	300	0	0	0	300
Fire Services	7,508	6,805	18,274	9,364	41,951
Long Term Care	1,120	1,100	1,100	1,100	4,420
Paramedic Services	6,049	4,952	3,750	3,610	18,361
Parks, Recreation & Culture	29,893	25,606	34,651	39,927	130,077
Security & Emergency Mgmt	0	246	250	255	751
Social Services	241	0	0	0	241
Parks, Buildings, & Grounds	1,479	750	750	750	3,729
Community & Protective Services Committee Total	47,910	39,863	60,024	56,493	204,290
Environment-Tax Committee					
Environment	5,962	1,200	1,260	1,300	9,722
Fleet Services	500	0	0	0	500
Solid Waste	2,303	9,364	10,180	1,250	23,097
Environment-Tax Committee Total	8,765	10,564	11,440	2,550	33,319
Finance & Economic Development Committee					
City Manager's Office	0	20,000	20,000	20,000	60,000
Information Technology	1,050	600	600	616	2,866
Service Ottawa	9,674	0	0	0	9,674
Finance & Economic Development Committee Total	10,724	20,600	20,600	20,616	72,540
Planning Committee					
Building Services	0	110	110	120	340
Housing	9,614	0	0	0	9,614
Parks, Recreation & Culture	0	0	0	100	100
Planning & Development	1,750	460	190	200	2,600
Planning Committee Total	11,364	570	300	420	12,654
Transportation Committee					
Fleet Services	9,304	10,612	13,694	15,677	49,287
Integrated Roads, Water & Wastewater*	98,335	78,918	96,560	92,149	365,962
Transit Services	27,260	136,610	19,010	147,610	330,490
Transportation Services	92,419	97,699	98,634	106,238	394,990
Transportation Committee Total	227,318	323,839	227,898	361,674	1,140,729
Transit Commission	36,085	78,605	41,335	35,595	191,620
Ottawa Public Library Board	3,960	4,058	3,300	3,475	14,793
Ottawa Police Services Board	7,588	46,653	5,633	12,968	72,842
Grand Total	359,187	534,589	379,794	500,240	1,773,810

* Integrated Roads, Water & Wastewater program includes the rate portions.

Capital Reserve Continuity Report
2014 Forecast Continuity of Reserves & Reserve Funds
 In Thousands (\$000)

	2014 Projected Uncommitted Opening Balance	Contributions (Tax or Rate)	Other Contributions/ Revenue	Trnsfrs (to) frm Operating	Trnsfrs (to) frm Capital	Other Adjustments/ Trnsfrs	Projected Closing Balance
Tax Supported Reserves							
City Wide Reserve	33,512	71,918	9,870	0	-102,008	-290	13,002
Child Care	6,219	0	0	0	0	0	6,219
Social Housing	8,695	0	0	0	-993	0	7,702
Corporate Fleet	7,628	20,563	0	0	-18,254	-1,325	8,612
Transit*	16,952	58,554	0	-3,650	-27,733	0	44,122
Para Transpo Fleet	19	1,717	0	0	0	0	1,736
Library	813	2,834	0	-605	-2,795	0	247
Environmental	1,115	0	0	0	0	0	1,115
	74,953	155,586	9,870	-4,255	-151,783	-1,615	82,755
Rate Supported Reserves							
Solid Waste	-16,119	4,102	0	0	-500	1,325	-11,192
	-16,119	4,102	0	0	-500	1,325	-11,192
Gas Tax*							
Provincial Gas Tax	23,757	0	36,598	-20,148	0	0	40,207
Federal Gas Tax	26,528	0	49,824	-11,774	-1,461		63,117
	50,285	0	86,422	-31,922	-1,461	0	103,324
Police Services							
Police Capital	5,371	3,688	0	0	-3,055	0	6,004
Police Facilities Strategic Plan	7	1,836	0	1,043	-1,370	0	1,516
Police Fleet	316	2,943	0	0	-2,850	0	409
	5,693	8,467	0	1,043	-7,275	0	7,928
Non-Tax Reserves							
CIL Parking	3,756	0	0	0	-38	0	3,718
CIL Parkland - CW	1,151	0	2,000	0	-1,416	0	1,735
CIL Parkland by Ward	9,579	0	3,200	0	-406	0	12,373
Winter Reserve	10,879	0	0	0	0	0	10,879
Tax Stabilization	7,854	0	0	0	0	0	7,854
Parking	8,052	0	4,813	0	-1,343	0	11,522
Solid Waste Compensation	3,191	0	0	0	-530	0	2,661
Centrepointe Theatre	84	100	0	0	-100	0	84
Shenkman Arts Centre	4,652	214	0	-114	0	0	4,752
Self Insurance	2,360	0	0	0	0	0	2,360
Vested Empl Benefits	1,943	0	0	0	0	0	1,943
Election Expenses	3,073	1,337	0	-5,240	0	0	-830
Building Code Capital	5,901	0	0	0	0	0	5,901
Building Code Stabilization	30,537	0	0	0	0	0	30,537
Building Code Insurance Fund	6,619	0	0	0	0	0	6,619
	99,631	1,651	10,013	-5,354	-3,833	0	102,108
TOTAL	214,444	169,806	106,305	-40,488	-164,852	-290	284,924

* Current and future contributions are committed to fund the Confederation Light Rail project per the December 2012 OLRT project report.

Development Charge Continuity
2014 Forecast
In Thousands (\$000)

Deferred Revenue Account	Cash Balance as at Oct 19 2013	Prior Year Commitments	2014 Uncommitted Opening Balance	Development Charges	Debt Service Charges/ Transfers to Operating	Capital Expenditures	Projected Uncommitted Balance
Affordable Housing	1,528	0	1,528	402	0	0	1,930
Child Care Services	3,477	0	3,477	472	0	0	3,949
Emergency Medical Services	416	-83	333	277	0	0	610
Fire Protection	2,428	-2,618	-190	1,068	-174	0	704
Library Services	18,840	-9,346	9,494	1,561	0	0	11,055
Parks Development	31,169	-11,055	20,114	6,350	0	-9,438	17,026
Police Services	1,737	-73	1,664	1,372	-1,612	0	1,423
Public Transit	107,375	-92,980	14,395	20,725	-1,427	-2,815	30,878
Public Works	7,622	-9,593	-1,971	2,903	0	-4,072	-3,141
Recreation	59,970	-42,189	17,781	7,943	-1,653	-682	23,388
Roads & Structures	152,053	-178,690	-26,636	40,745	-6,148	-42,974	-35,013
Studies	2,682	-3,363	-681	1,207	-21	-889	-385
Total	389,296	-349,990	39,307	85,023	-11,036	-60,870	52,424

*Debt Service Charges includes both Long-term Debt Service Charges and Estimated Debt Service Charges for new issues.

City of Ottawa
Capital Debt Model (Tax Supported)
 In Thousands (\$000)

2014 Draft Budget

	2014	2015	2016	2017
Tax Supported Debt Summary				
Opening Issued Net Debt	1,217,993	1,146,790	1,116,636	1,081,387
Estimated New Issues	0	43,000	41,000	115,400
Principal Payments and Sinking Fund Increases	-71,203	-73,154	-76,249	-79,398
Closing Issued Net Debt	1,146,790	1,116,636	1,081,387	1,117,389
Opening Unissued Net Debt	616,666	704,735	735,895	772,051
New Authority	88,069	74,160	77,156	75,455
New Issues	0	-43,000	-41,000	-115,400
Closing Unissued Net Debt	704,735	735,895	772,051	732,106
Total Debt Issued and Unissued	1,851,525	1,852,531	1,853,438	1,849,495
Debt Service Charges				
Principal	69,339	70,987	73,772	76,987
Interest	53,103	52,081	50,975	50,657
	122,442	123,068	124,747	127,644
Tax Supported				
Opening Issued Net Debt	795,451	750,648	724,556	696,587
Estimated New Issues	0	20,000	20,000	30,000
Principal Payments and Sinking Fund Increases	-44,803	-46,092	-47,969	-50,272
Closing Issued Net Debt	750,648	724,556	696,587	676,315
Opening Unissued Net Debt	180,626	223,926	247,226	270,526
New Authority	43,300	43,300	43,300	43,300
New Issues	0	-20,000	-20,000	-30,000
Closing Unissued Net Debt	223,926	247,226	270,526	283,826
Total Debt Issued and Unissued	974,574	971,782	967,113	960,141
Debt Service Charges				
Principal	42,995	44,028	45,643	47,674
Interest	35,752	35,039	34,278	33,892
	78,747	79,067	79,921	81,566

City of Ottawa
Capital Debt Model (Tax Supported)
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2014 Draft Budget

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Tax Development Charge Supported				
Opening Issued Net Debt	85,027	81,435	77,696	74,806
Estimated New Issues	0	0	1,000	1,000
Principal Payments and Sinking Fund Increases	-3,592	-3,739	-3,890	-4,009
Closing Issued Net Debt	81,435	77,696	74,806	71,797
Opening Unissued Net Debt	51,691	61,043	61,903	64,759
New Authority	9,352	860	3,856	2,155
New Issues	0	0	-1,000	-1,000
Closing Unissued Net Debt	61,043	61,903	64,759	65,914
Total Debt Issued and Unissued	142,478	139,599	139,565	137,711
Debt Service Charges				
Principal	3,553	3,671	3,793	3,881
Interest	3,702	3,620	3,526	3,472
	7,255	7,291	7,319	7,353
Transit Tax Supported				
Opening Issued Net Debt	189,629	177,804	185,953	193,536
Estimated New Issues	0	20,000	20,000	20,000
Principal Payments and Sinking Fund Increases	-11,825	-11,851	-12,417	-12,628
Closing Issued Net Debt	177,804	185,953	193,536	200,908
Opening Unissued Net Debt	98,533	129,533	139,533	149,533
New Authority	31,000	30,000	30,000	30,000
New Issues	0	-20,000	-20,000	-20,000
Closing Unissued Net Debt	129,533	139,533	149,533	159,533
Total Debt Issued and Unissued	307,337	325,486	343,069	360,441
Debt Service Charges				
Principal	11,821	11,843	12,405	12,999
Interest	7,420	7,475	7,547	8,117
	19,241	19,318	19,952	21,116

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Transit Development Charge Supported				
Opening Issued Net Debt	22,801	22,411	22,008	21,591
Estimated New Issues	0	0	0	64,400
Principal Payments and Sinking Fund Increases	-390	-403	-417	-430
Closing Issued Net Debt	22,411	22,008	21,591	85,561
Opening Unissued Net Debt	219,690	224,107	224,107	224,107
New Authority	4,417	0	0	0
New Issues	0	0	0	-64,400
Closing Unissued Net Debt	224,107	224,107	224,107	159,707
Total Debt Issued and Unissued	246,518	246,115	245,698	245,268
Debt Service Charges				
Principal	378	378	378	378
Interest	1,049	1,049	1,049	1,049
	1,427	1,427	1,427	1,427
Federal Gas Tax Supported				
Opening Issued Net Debt	86,251	78,058	70,502	61,579
Estimated New Issues	0	1,000	0	0
Principal Payments and Sinking Fund Increases	-8,193	-8,556	-8,923	-9,320
Closing Issued Net Debt	78,058	70,502	61,579	52,259
Opening Unissued Net Debt	45,092	45,092	44,092	44,092
New Authority	0	0	0	0
New Issues	0	-1,000	0	0
Closing Unissued Net Debt	45,092	44,092	44,092	44,092
Total Debt Issued and Unissued	123,150	114,594	105,671	96,351
Debt Service Charges				
Principal	8,192	8,554	8,921	9,317
Interest	3,582	3,331	3,046	2,697
	11,774	11,885	11,967	12,014

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2014 Draft Budget

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Provincial Gas Tax Supported				
Opening Issued Net Debt	38,834	36,434	35,921	33,288
Estimated New Issues	0	2,000	0	0
Principal Payments and Sinking Fund Increases	-2,400	-2,513	-2,633	-2,739
Closing Issued Net Debt	36,434	35,921	33,288	30,549
Opening Unissued Net Debt	21,034	21,034	19,034	19,034
New Authority	0	0	0	0
New Issues	0	-2,000	0	0
Closing Unissued Net Debt	21,034	19,034	19,034	19,034
Total Debt Issued and Unissued	57,468	54,955	52,322	49,583
Debt Service Charges				
Principal	2,400	2,513	2,632	2,738
Interest	1,598	1,567	1,529	1,430
	3,998	4,080	4,161	4,168