

Financial Statements

The Kanata Central Business Improvement Area

December 31, 2019

Independent auditor's report

To the Board Members, Members of Council, Inhabitants and Ratepayers of
The Kanata Central Business Improvement Area

Opinion

We have audited the financial statements of **The Kanata Central Business Improvement Area** [the "BIA"], which comprise the statement of financial position as at December 31, 2019, and the statement of operations, statement of changes in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the BIA as at December 31, 2019, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the BIA in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing the BIA's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the BIA or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the BIA's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the BIA's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the BIA's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the BIA to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ottawa, Canada
July 24, 2020

Ernst & Young LLP

Chartered Professional Accountants
Licensed Public Accountants



THE KANATA CENTRAL BUSINESS IMPROVEMENT AREA

STATEMENT OF FINANCIAL POSITION

As at December 31, 2019, with comparative information for 2018

Table 1 - Statement of Financial Position - Financial Assets

Financial assets	2019	2018
Cash on deposit with the Corporation of the City of Ottawa	\$120,520	\$76,450
Accounts receivable	-	407
Total financial assets	120,520	76,857

Table 2 - Statement of Financial Position - Liabilities

Liabilities	2019	2018
Accounts payable and accrued liabilities <i>[note 2]</i>	18,471	15,695
Total liabilities	18,471	15,695
Net financial assets	102,049	61,162

Table 3 - Statement of Financial Position - Non-Financial Assets and Accumulated Surplus

Non-financial assets	2019	2018
Prepaid expenses	6,567	1,387
Total non-financial assets	6,567	1,387
Accumulated surplus	\$108,616	\$62,549

See accompanying notes

THE KANATA CENTRAL BUSINESS IMPROVEMENT AREA

STATEMENT OF OPERATIONS

For the year ended December 31, 2019, with comparative information from December 31, 2018

Table 4 - Statement of Operations - Revenue

Revenue	Budget 2019 [note 4]	Actual 2019	Actual 2018
Tax revenue [note 3]	\$180,000	\$171,295	\$149,146
Payments in lieu of taxation	-	-	2,050
Sundry	7,500	15,000	7,728
Total revenue	187,500	186,295	158,924

Table 5 - Statement of Operations - Expenses

Expenses	Budget 2019 [note 4]	Actual 2019	Actual 2018
Advertising	140,000	53,586	57,331
Salaries	68,400	43,994	57,124
Professional and consulting fees	22,000	26,165	40,948
Office	7,320	9,270	11,685
Insurance	4,000	3,238	2,500
Audit fees	-	2,158	1,557
Rent	-	1,817	1,213
Maintenance	-	-	228
Total expenses	241,720	140,228	172,586
Annual surplus (deficit)	(54,220)	46,067	(13,662)
Accumulated surplus, beginning of year	62,549	62,549	76,211
Accumulated surplus, end of year	\$8,329	\$108,616	\$62,549

See accompanying notes

THE KANATA CENTRAL BUSINESS IMPROVEMENT AREA

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

For the year ended December 31, 2019, with comparative information from December 31, 2018

Table 6 - Statement of Changes in Net Financial Assets

	Budget 2019 [note 4]	Actual 2019	Actual 2018
Annual surplus (deficit)	\$(54,220)	\$46,067	\$(13,662)
Increase in prepaid expenses	-	(5,180)	(29)
Increase (decrease) in net financial assets	-	40,887	(13,691)
Net financial assets, beginning of year	61,162	61,162	74,853
Net financial assets, end of year	\$6,942	\$102,049	\$61,162

See accompanying notes

THE KANATA CENTRAL BUSINESS IMPROVEMENT AREA

STATEMENT OF CASH FLOWS

For the year ended December 31, 2019, with comparative information from December 31, 2018

Table 7 - Statement of Cash Flows - Operating Activities

Operating activities	2019	2018
Annual surplus (deficit)	\$46,067	\$(13,662)
Changes in non-cash working capital balances related to operations		
Increase in prepaid expenses	(5,180)	(29)
Decrease (increase) in accounts receivable	407	(407)
Increase in accounts payable and accrued liabilities	2,776	4,469
Cash provided by (used in) by operating activities	44,070	(9,629)

Table 8 - Statement of Cash Flows - Change in Cash and Cash Equivalents

Change in cash and cash equivalents	2019	2018
Net increase (decrease) in cash and cash equivalents during the year	44,070	(9,629)
Cash and cash equivalents, beginning of year	76,450	86,079
Cash and cash equivalents, end of year	\$120,520	\$76,450

Table 9 - Statement of Cash Flows - Cash Breakdown

Cash and cash equivalents consist of	2019	2018
Cash on deposit with the Corporation of the City of Ottawa	\$120,520	\$76,450

See accompanying notes

THE KANATA CENTRAL BUSINESS IMPROVEMENT AREA

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2019

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements of The Kanata Central Business Improvement Area [the “BIA”] are the responsibility of management prepared in accordance with accounting principles generally accepted for the public sector as prescribed by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Since a precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. These estimates and approximations have been made using careful judgment. The BIA commenced operations on March 8, 2017.

Accrual accounting

Revenues and expenses are reported on the accrual basis of accounting.

The accrual basis of accounting recognizes revenue as it becomes earned and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services.

Government transfers are recognized in revenue in the fiscal years during which events giving rise to the transfer occur, provided the transfers are authorized, eligibility criteria and stipulations have been met and reasonable estimates of the amounts can be made.

Financial instruments

The financial instruments of the BIA consist of cash on deposit with the Corporation of the City of Ottawa, accounts receivable and accounts payable and accrued liabilities. Unless otherwise noted, it is management’s opinion that the BIA is not exposed to significant interest, currency or credit risks arising from these financial instruments.

Tax revenue

Annually, the City of Ottawa bills and collects tax levies as well as payments in lieu of taxes on behalf of the BIA. Tax revenue consists of non-exchange transactions. It is recognized in the period to which the assessment relates and reasonable estimates of amounts can be made. Annual revenue also includes adjustments related to reassessments or appeals related to prior years.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

New accounting standards

The Public Sector Accounting Board issued new accounting standards effective for fiscal years beginning on or after April 1, 2018.

PS 3430 *Restructuring Transactions* ["PS 3430"] establishes how to record assets, liabilities, revenues, and expenses related to restructuring transactions as well as disclosure requirements for the recipient and transferor. The BIA did not have any applicable restructuring transactions meeting the criteria established within PS 3430.

2. RELATED PARTY TRANSACTIONS

The BIA purchases certain services from companies controlled by the Board of Directors' members and company executives in the normal course of business at commercial rates. During the year, the BIA incurred expenses of \$310, which it paid to related parties in return for goods and services.

In addition, the BIA is related to all entities under control of the City of Ottawa. As at December 31, 2019, nil [2018 - nil] is included in accounts payable and accrued liabilities that is due to related parties.

3. TAX REVENUE

Tax revenue comprises the following:

Table 10 - Tax Revenue Breakdown

	2019	2018
	\$	\$
General tax levy	178,372	148,834
Supplementary assessments	4,698	2,207
Remissions	(11,775)	(1,358)
Vacancy rebate	-	(537)
	171,295	149,146

4. BUDGET AMOUNTS

Budget data presented in these financial statements is based upon the 2019 budget approved by the Board of Directors. The Board-approved budget is prepared on a basis that differs from budget amounts reported on the statements of operations and changes in net financial assets, which are prepared in accordance with Canadian public sector accounting standards. The total approved revenue budget of \$187,500 reconciles to the budget figures reported in these financial statements after deducting the budgeted contribution from reserves of \$54,220, which is not included in revenue for purposes of the financial statement presentation.

5. SUBSEQUENT EVENTS

Since December 31, 2019, the outbreak of the novel strain of coronavirus, specifically identified as “COVID-19”, has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. The Government of Canada has announced a new set of economic measures to stabilize the economy during this challenging period. The ongoing situation remains fluid and the BIA is currently assessing the impacts of this on its operations. At this time, it is not possible to reliably estimate any further impacts that the global COVID-19 outbreak may have on the financial results and condition of the BIA.