

**City Of Ottawa  
2018 Capital Draft Budget  
All Committees, Commissions and Boards  
Capital Forecast Summary**

In Thousands (\$000's)	2018	2019	2020	2021	Total
<b>Agriculture &amp; Rural Affairs Committee</b>					
Parks, Recreation & Culture	-	-	1,454	1,454	2,908
Transportation Services	11,660	8,000	8,800	5,980	34,440
<b>Agriculture &amp; Rural Affairs Committee Total</b>	<b>11,660</b>	<b>8,000</b>	<b>10,254</b>	<b>7,434</b>	<b>37,348</b>
<b>Community &amp; Protective Services Committee</b>					
By-law & Regulatory Services	307	559	635	861	2,362
Child Care	310	150	150	150	760
Fire Services	1,841	2,700	4,340	3,154	12,035
Long Term Care	4,935	1,350	1,350	1,350	8,987
Paramedic Service	1,269	1,459	2,104	3,032	7,864
Parks, Recreation & Culture	39,387	57,403	39,698	39,583	176,071
Security & Emergency Management	350	359	450	456	1,615
Social Services	510	250	250	250	1,260
<b>Community &amp; Protective Services Committee Total</b>	<b>48,909</b>	<b>64,230</b>	<b>48,977</b>	<b>48,836</b>	<b>210,954</b>
<b>Environment and Climate Protection Committee-Rate</b>					
Drinking Water Services	36,853	89,008	77,616	91,035	294,512
Integrated Water & Wastewater	28,641	12,501	19,158	12,928	73,228
Stormwater Services	41,236	38,422	32,933	22,487	135,078
Wastewater Services	49,307	93,900	62,112	68,216	273,535
<b>Environment and Climate Protection Committee-Rate Total</b>	<b>156,037</b>	<b>233,831</b>	<b>191,819</b>	<b>194,666</b>	<b>776,353</b>
<b>Environment and Climate Protection Committee-Tax</b>					
Environment	2,510	510	200	200	3,420
Solid Waste	10,729	15,490	5,384	17,538	49,141
<b>Environment and Climate Protection Committee-Tax Total</b>	<b>13,239</b>	<b>16,000</b>	<b>5,584</b>	<b>17,738</b>	<b>52,561</b>
<b>Finance &amp; Economic Development Committee</b>					
General Government	2,405	1,000	1,000	1,000	5,405
Information Technology	11,922	4,030	4,139	4,214	24,305
Service Ottawa	1,200	-	-	-	1,200

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Transit Services	60,000	-	-	-	60,000
Real Estate Partnerships & Development	500	-	-	-	500
<b>Finance &amp; Economic Development Committee Total</b>	<b>76,027</b>	<b>5,030</b>	<b>5,139</b>	<b>5,214</b>	<b>91,410</b>
<b>Ottawa Police Services Board</b>					
Police Services	65,717	14,975	48,285	16,102	145,079
<b>Ottawa Police Services Board Total</b>	<b>65,717</b>	<b>14,975</b>	<b>48,285</b>	<b>16,102</b>	<b>145,079</b>
<b>Ottawa Public Library Board</b>					
Library	4,170	16,990	2,855	3,695	27,710
<b>Ottawa Public Library Board Total</b>	<b>4,170</b>	<b>16,990</b>	<b>2,855</b>	<b>3,695</b>	<b>27,710</b>
<b>Planning Committee</b>					
Housing	15,737	4,601	-	-	20,338
Planning & Development	1,700	175	150	150	2,175
<b>Planning Committee Total</b>	<b>17,437</b>	<b>4,776</b>	<b>150</b>	<b>150</b>	<b>22,513</b>
<b>Transit Commission</b>					
Transit Services	118,490	156,435	132,435	169,542	576,902
<b>Transit Commission Total</b>	<b>118,490</b>	<b>156,435</b>	<b>132,435</b>	<b>169,542</b>	<b>576,902</b>
<b>Transportation Committee</b>					
Fleet Services	24,425	16,250	16,023	15,157	71,855
Integrated Roads, Water & Wastewater	94,869	80,356	136,937	165,547	477,709
Transit Services	9,000	38,839	119,400	5,276	172,515
Transportation Services	89,413	84,299	94,574	96,495	364,781
<b>Transportation Committee Total</b>	<b>217,707</b>	<b>219,744</b>	<b>366,934</b>	<b>282,475</b>	<b>1,086,860</b>
<b>Grand Total</b>	<b>729,393</b>	<b>740,011</b>	<b>812,432</b>	<b>745,852</b>	<b>3,027,690</b>

City of Ottawa  
2018 Forecast Continuity of Reserves & Reserve Funds  
In Thousands (\$000)

Reserves	2018 Opening Balance	Contributions	Transfers to Operating/Other	Transfers to Capital	Projected Closing Balance
<b>Tax Supported</b>					
City Wide	11,662	120,146	-1,540	-118,232	12,036
Child Care	11,386	0	-3,420	0	7,966
Social Housing	2,171	0	0	-1,337	834
Corporate Fleet	13,049	19,380	0	-24,575	7,854
Transit	62,028	70,073	-4,510	-98,387	29,204
Para Transpo Fleet	7,386	1,901	0	0	9,287
Library	4,857	3,060	-325	-3,429	4,163
Environmental	1,773	0	0	0	1,773
Tax Stabilization	2,885	0	0	0	2,885
	<b>117,196</b>	<b>214,560</b>	<b>-9,795</b>	<b>-245,960</b>	<b>76,001</b>
<b>Rate Supported</b>					
Solid Waste Rate	723	4,228	0	-10,729	-5,778
Water	36,899	68,569	0	-52,104	53,364
Sewer	15,520	72,022	0	-71,864	15,678
Water Fleet	7,248	0	0	0	7,248
Sewer Fleet	3,006	0	0	0	3,006
	<b>63,395</b>	<b>144,819</b>	<b>0</b>	<b>-134,697</b>	<b>73,517</b>
<b>Gas Taxes</b>					
Provincial	3,180	34,364	-20,192	-11,781	5,571
Federal	-350	56,274	-11,959	-30,000	13,965
	<b>2,829</b>	<b>90,638</b>	<b>-32,151</b>	<b>-41,781</b>	<b>19,535</b>
<b>Ottawa Police Services</b>					
Police Capital	1,936	10,887	-150	-12,259	414
Police Fleet	55	3,123	0	-2,980	198
Police Facilities Strategic Plan	6,138	1,102	0	-5,477	1,763
	<b>8,130</b>	<b>15,112</b>	<b>-150</b>	<b>-20,716</b>	<b>2,376</b>
<b>Other</b>					
Cash-in-Lieu Parking	3,730	0	0	-40	3,690
Cash-in-Lieu Parkland City Wide	-1,430	2,800	0	-1,104	266
Cash-in-Lieu Parkland by Ward	16,863	3,200	0	0	20,063
Winter Maintenance	4,311	0	0	0	4,311
Parking	22,428	2,745	0	-2,436	22,737
Solid Waste Compensation	3,569	0	0	0	3,569
Centrepointe Theatre	103	100	0	-60	143
Shenkman Arts Centre Endowment	4,694	214	-114	0	4,794
Shenkman Arts Centre Capital Renewal	2,171	243	0	0	2,414
Self Insurance	1,549	0	0	0	1,549
Vested Employee Benefits	0	0	0	0	0
Election Expenses	3,145	2,206	-6,028	0	-677
Ottawa Public Health	403	200	0	0	603
Building Code Capital	5,609	0	0	0	5,609
Building Code Stabilization	31,893	0	-5,604	0	26,289
Building Code Insurance Fund	8,169	0	0	0	8,169
	<b>107,205</b>	<b>11,708</b>	<b>-11,746</b>	<b>-3,640</b>	<b>103,527</b>
<b>Grand Total</b>	<b>298,756</b>	<b>476,837</b>	<b>-53,842</b>	<b>-446,794</b>	<b>274,957</b>

\*Projected closing balances reflect the commitments on Council approved capital projects however, for the two major projects which span a number of years only the forecasted cashflows have been applied (OLRT and Ottawa on the Move Projects). \*Includes the recommendations of the Transit Commission's upcoming Closure & Adjustment report. \*\* All funds in the Child Care reserve are fully committed over the ensuing years (2016-2020) as per the Council approved Child Care Service Plan Report.

**Development Charge Continuity**  
**2018 Forecast**  
**In Thousands (\$000)**

Deferred Revenue Account	Estimated Year-End 2017 Cash Balance	Prior Year Commitments	2018 Uncommitted Opening Balance	Development Charges	Debt Service Charges*/ Other Transfers	Capital Expenditures	Projected Uncommitted Balance
Affordable Housing	1,566	0	1,566	825	0	0	2,391
Child Care Services	4,091	-3,849	242	0	0	0	242
Emergency Medical Services	1,918	-583	1,335	465	0	0	1,800
Library Services	18,010	-2,164	15,846	2,372	0	0	18,218
Parks Development	23,048	-7,664	15,384	870		-2,042	14,212
Protection Services	12,099	-4,703	7,396	4,197	-1,830	-210	9,553
Public Transit**	131,895	-46,063	85,832	45,648	-7,310	-67,869	56,301
Recreation	60,470	-7,617	52,853	12,040	-2,315	-3,589	58,989
Roads & Related Services	135,524	-174,605	-39,081	46,460	-6,711	-26,230	-25,562
Sanitary Wastewater Services	48,920	-48,185	735	18,465	-4,474	-2,789	11,936
Storm Sewers (Stormwater Drainage)	-1,571	-1,262	-2,833	219		-500	-3,114
Stormwater Management (Ponds)	8,868	-115,876	-107,008	0			-107,008
Studies	4,181	-1,939	2,242	891		-300	2,833
Water Services	9,800	-38,983	-29,183	9,198	-2,197	-2,217	-24,399
<b>Total</b>	<b>458,819</b>	<b>-453,493</b>	<b>5,326</b>	<b>141,650</b>	<b>-24,838</b>	<b>-105,746</b>	<b>16,393</b>

\*Debt Service Charges includes both Long-term Debt Service Charges and Estimated Debt Service Charges for new issues.

\*\*Projected uncommitted closing balances reflect the commitments on Council approved capital projects however, for the Confederation Line which span a number of years only the forecasted cashflow have been applied.

**City of Ottawa**  
**2018 Draft Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2018	2019	2020	2021
<b>Total Debt Summary</b>				
<b>Opening Issued Net Debt</b>	2,232,408	2,108,756	2,286,485	2,312,381
Estimated New Issues	0	306,000	150,000	175,000
Principal Payments and Sinking Fund Increases	-123,652	-128,271	-124,104	-128,606
<b>Closing Issued Net Debt</b>	<b>2,108,756</b>	<b>2,286,485</b>	<b>2,312,381</b>	<b>2,358,775</b>
<b>Opening Unissued Net Debt</b>	657,998	880,942	732,037	817,424
New Authority	222,944	157,095	235,387	210,141
New Issues	0	-306,000	-150,000	-175,000
<b>Closing Unissued Net Debt</b>	<b>880,942</b>	<b>732,037</b>	<b>817,424</b>	<b>852,565</b>
<b>Total Debt Issued and Unissued</b>	<b>2,989,698</b>	<b>3,018,522</b>	<b>3,129,805</b>	<b>3,211,340</b>
<b>Debt Service Charges</b>				
Principal	119,841	124,486	120,531	126,751
Interest	89,572	97,593	101,704	105,103
	<b>209,413</b>	<b>222,079</b>	<b>222,235</b>	<b>231,854</b>
<b>Tax Supported</b>				
<b>Opening Issued Net Debt</b>	727,125	674,436	830,486	828,219
Estimated New Issues	0	210,000	50,000	95,000
Principal Payments and Sinking Fund Increases	-52,689	-53,950	-52,267	-51,151
<b>Closing Issued Net Debt</b>	<b>674,436</b>	<b>830,486</b>	<b>828,219</b>	<b>872,068</b>
<b>Opening Unissued Net Debt</b>	263,834	315,097	137,435	131,664
New Authority	51,263	32,338	44,229	48,217
New Issues	0	-210,000	-50,000	-95,000
<b>Closing Unissued Net Debt</b>	<b>315,097</b>	<b>137,435</b>	<b>131,664</b>	<b>84,881</b>
<b>Total Debt Issued and Unissued</b>	<b>989,533</b>	<b>967,921</b>	<b>959,883</b>	<b>956,949</b>
<b>Debt Service Charges</b>				
Principal	49,643	50,533	49,209	49,962
Interest	33,306	30,614	33,374	34,337
	<b>82,949</b>	<b>81,147</b>	<b>82,583</b>	<b>84,299</b>

**City of Ottawa**  
**2018 Draft Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2018	2019	2020	2021
<b>Tax Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	86,996	81,927	76,878	101,651
Estimated New Issues	0	0	30,000	15,000
Principal Payments and Sinking Fund Increases	-5,069	-5,049	-5,227	-3,556
<b>Closing Issued Net Debt</b>	<b>81,927</b>	<b>76,878</b>	<b>101,651</b>	<b>113,095</b>
<b>Opening Unissued Net Debt</b>	29,194	41,594	49,763	38,835
New Authority	12,400	8,169	19,072	20,652
New Issues	0	0	-30,000	-15,000
<b>Closing Unissued Net Debt</b>	<b>41,594</b>	<b>49,763</b>	<b>38,835</b>	<b>44,487</b>
<b>Total Debt Issued and Unissued</b>	<b>123,521</b>	<b>126,641</b>	<b>140,486</b>	<b>157,582</b>
<b>Debt Service Charges</b>				
Principal	5,241	5,409	5,585	3,914
Interest	3,953	3,791	3,616	4,928
	<b>9,194</b>	<b>9,200</b>	<b>9,201</b>	<b>8,842</b>
<b>Transit Tax Supported</b>				
<b>Opening Issued Net Debt</b>	208,303	192,417	188,289	180,626
Estimated New Issues	0	12,000	9,000	10,000
Principal Payments and Sinking Fund Increases	-15,886	-16,128	-16,663	-17,240
<b>Closing Issued Net Debt</b>	<b>192,417</b>	<b>188,289</b>	<b>180,626</b>	<b>173,386</b>
<b>Opening Unissued Net Debt</b>	170,114	213,314	250,614	347,614
New Authority	43,200	49,300	106,000	50,715
New Issues	0	-12,000	-9,000	-10,000
<b>Closing Unissued Net Debt</b>	<b>213,314</b>	<b>250,614</b>	<b>347,614</b>	<b>388,329</b>
<b>Total Debt Issued and Unissued</b>	<b>405,731</b>	<b>438,903</b>	<b>528,240</b>	<b>561,715</b>
<b>Debt Service Charges</b>				
Principal	15,828	16,108	16,638	17,210
Interest	7,389	6,884	6,753	6,651
	<b>23,217</b>	<b>22,992</b>	<b>23,391</b>	<b>23,861</b>

**City of Ottawa**  
**2018 Draft Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2018	2019	2020	2021
<b>Transit Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	172,969	168,735	163,531	163,179
Estimated New Issues	0	0	5,000	0
Principal Payments and Sinking Fund Increases	-4,234	-5,204	-5,352	-7,475
<b>Closing Issued Net Debt</b>	<b>168,735</b>	<b>163,531</b>	<b>163,179</b>	<b>155,704</b>
<b>Opening Unissued Net Debt</b>	6,681	6,681	6,681	2,280
New Authority	0	0	599	0
New Issues	0	0	-5,000	0
<b>Closing Unissued Net Debt</b>	<b>6,681</b>	<b>6,681</b>	<b>2,280</b>	<b>2,280</b>
<b>Total Debt Issued and Unissued</b>	<b>175,416</b>	<b>170,212</b>	<b>165,459</b>	<b>157,984</b>
<b>Debt Service Charges</b>				
Principal	4,172	5,137	5,271	7,379
Interest	5,294	13,358	13,043	12,943
	<b>9,466</b>	<b>18,495</b>	<b>18,314</b>	<b>20,322</b>
<b>Federal Gas Tax Supported</b>				
<b>Opening Issued Net Debt</b>	51,002	41,305	70,190	62,252
Estimated New Issues	0	39,000	0	0
Principal Payments and Sinking Fund Increases	-9,697	-10,115	-7,938	-5,743
<b>Closing Issued Net Debt</b>	<b>41,305</b>	<b>70,190</b>	<b>62,252</b>	<b>56,509</b>
<b>Opening Unissued Net Debt</b>	39,129	39,129	129	129
New Authority	0	0	0	0
New Issues	0	-39,000	0	0
<b>Closing Unissued Net Debt</b>	<b>39,129</b>	<b>129</b>	<b>129</b>	<b>129</b>
<b>Total Debt Issued and Unissued</b>	<b>80,434</b>	<b>70,319</b>	<b>62,381</b>	<b>56,638</b>
<b>Debt Service Charges</b>				
Principal	9,695	10,111	7,933	5,737
Interest	2,264	1,844	3,338	2,977
	<b>11,959</b>	<b>11,955</b>	<b>11,271</b>	<b>8,714</b>

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	2018	2019	2020	2021
<b>Provincial Gas Tax Supported</b>				
<b>Opening Issued Net Debt</b>	199,463	194,865	188,960	183,418
Estimated New Issues	0	0	0	0
Principal Payments and Sinking Fund Increases	-4,598	-5,905	-5,542	-7,407
<b>Closing Issued Net Debt</b>	<b>194,865</b>	<b>188,960</b>	<b>183,418</b>	<b>176,011</b>
<b>Opening Unissued Net Debt</b>	6,788	6,788	6,788	6,788
New Authority	0	0	0	0
New Issues	0	0	0	0
<b>Closing Unissued Net Debt</b>	<b>6,788</b>	<b>6,788</b>	<b>6,788</b>	<b>6,788</b>
<b>Total Debt Issued and Unissued</b>	<b>201,653</b>	<b>195,748</b>	<b>190,206</b>	<b>182,799</b>
<b>Debt Service Charges</b>				
Principal	4,598	5,904	5,541	7,405
Interest	7,502	11,892	11,446	10,992
	<b>12,100</b>	<b>17,796</b>	<b>16,987</b>	<b>18,397</b>
<b>Water Rate Supported</b>				
<b>Opening Issued Net Debt</b>	261,210	251,408	246,437	241,411
Estimated New Issues	0	5,000	5,000	5,000
Principal Payments and Sinking Fund Increases	-9,802	-9,971	-10,026	-12,824
<b>Closing Issued Net Debt</b>	<b>251,408</b>	<b>246,437</b>	<b>241,411</b>	<b>233,587</b>
<b>Opening Unissued Net Debt</b>	8,193	10,999	9,847	24,285
New Authority	2,806	3,848	19,438	35,400
New Issues	0	-5,000	-5,000	-5,000
<b>Closing Unissued Net Debt</b>	<b>10,999</b>	<b>9,847</b>	<b>24,285</b>	<b>54,685</b>
<b>Total Debt Issued and Unissued</b>	<b>262,407</b>	<b>256,284</b>	<b>265,696</b>	<b>288,272</b>
<b>Debt Service Charges</b>				
Principal	9,542	9,765	9,776	12,528
Interest	10,370	10,126	10,043	10,032
	<b>19,912</b>	<b>19,891</b>	<b>19,819</b>	<b>22,560</b>

**City of Ottawa**  
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	2018	2019	2020	2021
<b>Water Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	14,345	12,617	10,853	9,645
Estimated New Issues	0	0	0	0
Principal Payments and Sinking Fund Increases	-1,728	-1,764	-1,208	-1,236
<b>Closing Issued Net Debt</b>	<b>12,617</b>	<b>10,853</b>	<b>9,645</b>	<b>8,409</b>
<b>Opening Unissued Net Debt</b>	3,699	3,699	5,282	5,282
New Authority	0	1,583	0	7,968
New Issues	0	0	0	0
<b>Closing Unissued Net Debt</b>	<b>3,699</b>	<b>5,282</b>	<b>5,282</b>	<b>13,250</b>
<b>Total Debt Issued and Unissued</b>	<b>16,316</b>	<b>16,135</b>	<b>14,927</b>	<b>21,659</b>
<b>Debt Service Charges</b>				
Principal	1,713	1,764	1,208	1,236
Interest	485	431	372	338
	<b>2,198</b>	<b>2,195</b>	<b>1,580</b>	<b>1,574</b>
<b>Wastewater Rate Supported</b>				
<b>Opening Issued Net Debt</b>	411,611	397,092	417,594	438,135
Estimated New Issues	0	35,000	35,000	50,000
Principal Payments and Sinking Fund Increases	-14,519	-14,498	-14,459	-17,801
<b>Closing Issued Net Debt</b>	<b>397,092</b>	<b>417,594</b>	<b>438,135</b>	<b>470,334</b>
<b>Opening Unissued Net Debt</b>	83,742	152,302	172,704	176,554
New Authority	68,560	55,402	38,850	39,766
New Issues	0	-35,000	-35,000	-50,000
<b>Closing Unissued Net Debt</b>	<b>152,302</b>	<b>172,704</b>	<b>176,554</b>	<b>166,320</b>
<b>Total Debt Issued and Unissued</b>	<b>549,394</b>	<b>590,298</b>	<b>614,689</b>	<b>636,654</b>
<b>Debt Service Charges</b>				
Principal	14,071	14,262	14,179	17,475
Interest	14,937	14,727	15,727	17,257
	<b>29,008</b>	<b>28,989</b>	<b>29,906</b>	<b>34,732</b>

**City of Ottawa**  
**2018 Draft Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2018	2019	2020	2021
<b>Wastewater Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	75,640	74,234	72,726	87,181
Estimated New Issues	0	0	16,000	0
Principal Payments and Sinking Fund Increases	-1,406	-1,508	-1,545	-1,823
<b>Closing Issued Net Debt</b>	<b>74,234</b>	<b>72,726</b>	<b>87,181</b>	<b>85,358</b>
<b>Opening Unissued Net Debt</b>	12,585	12,585	19,040	3,040
New Authority	0	6,455	0	2,923
New Issues	0	0	-16,000	0
<b>Closing Unissued Net Debt</b>	<b>12,585</b>	<b>19,040</b>	<b>3,040</b>	<b>5,963</b>
<b>Total Debt Issued and Unissued</b>	<b>86,819</b>	<b>91,766</b>	<b>90,221</b>	<b>91,321</b>
<b>Debt Service Charges</b>				
Principal	1,314	1,314	1,314	1,555
Interest	3,160	3,160	3,160	3,960
	<b>4,474</b>	<b>4,474</b>	<b>4,474</b>	<b>5,515</b>
<b>Police Tax Supported</b>				
<b>Opening Issued Net Debt</b>	19,146	16,591	18,944	16,664
Estimated New Issues	0	5,000	0	0
Principal Payments and Sinking Fund Increases	-2,555	-2,647	-2,280	-2,350
<b>Closing Issued Net Debt</b>	<b>16,591</b>	<b>18,944</b>	<b>16,664</b>	<b>14,314</b>
<b>Opening Unissued Net Debt</b>	22,473	67,188	62,188	69,387
New Authority	44,715	0	7,199	4,500
New Issues	0	-5,000	0	0
<b>Closing Unissued Net Debt</b>	<b>67,188</b>	<b>62,188</b>	<b>69,387</b>	<b>73,887</b>
<b>Total Debt Issued and Unissued</b>	<b>83,779</b>	<b>81,132</b>	<b>86,051</b>	<b>88,201</b>
<b>Debt Service Charges</b>				
Principal	2,555	2,647	2,280	2,350
Interest	719	632	763	688
	<b>3,274</b>	<b>3,279</b>	<b>3,043</b>	<b>3,038</b>

**City of Ottawa**  
**2018 Draft Budget - Capital Debt Models (Tax, Rate, and Police)**  
**In Thousands (\$000)**

	2018	2019	2020	2021
<b>Police Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	4,598	3,129	1,597	0
Estimated New Issues	0	0	0	0
Principal Payments and Sinking Fund Increases	-1,469	-1,532	-1,597	0
<b>Closing Issued Net Debt</b>	<b>3,129</b>	<b>1,597</b>	<b>0</b>	<b>0</b>
<b>Opening Unissued Net Debt</b>	11,566	11,566	11,566	11,566
New Authority	0	0	0	0
New Issues	0	0	0	0
<b>Closing Unissued Net Debt</b>	<b>11,566</b>	<b>11,566</b>	<b>11,566</b>	<b>11,566</b>
<b>Total Debt Issued and Unissued</b>	<b>14,695</b>	<b>13,163</b>	<b>11,566</b>	<b>11,566</b>
<b>Debt Service Charges</b>				
Principal	1,469	1,532	1,597	0
Interest	193	134	69	0
	<b>1,662</b>	<b>1,666</b>	<b>1,666</b>	<b>0</b>