

City of Ottawa
All Committees, Commission, and Boards (Excluding Rate)
Capital Program and Forecast
In Thousands (\$000)

2013 Draft Budget

	2013	2014	2015	2016	Total
Agriculture & Rural Affairs Committee					
Fire Services	160	-	-	-	160
Transportation Services	1,400	3,800	2,200	2,515	9,915
	1,560	3,800	2,200	2,515	10,075
Community & Protective Services Committee					
By-Law & Regulatory Services	345	300	201	735	1,581
Child Care	830	800	50	300	1,980
Community Development & Funding	300	300	-	-	600
Fire Services	9,806	10,088	6,743	18,201	44,838
Housing	102	-	-	-	102
Long Term Care	585	850	850	350	2,635
Paramedic Services	5,141	5,162	4,902	3,700	18,905
Parks, Buildings, & Grounds	3,236	3,002	1,100	12,200	19,538
Parks, Recreation & Culture	19,996	25,399	27,164	9,589	82,148
Security & Emergency Mgmt	245	245	246	250	986
Social Services	400	194	-	-	594
	40,986	46,340	41,256	45,325	173,907
Environment-Tax Committee					
Environment	6,962	8,462	3,250	3,370	22,044
Solid Waste	20,706	3,534	4,950	9,350	38,540
	27,668	11,996	8,200	12,720	60,584
Finance & Economic Development Committee					
City Manager's Office	-	-	34,350	34,350	68,700
Human Resources	750	-	-	-	750
Information Technology	11,463	11,004	11,790	12,131	46,388
Service Ottawa	11,086	9,674	-	-	20,760
	23,299	20,678	46,140	46,481	136,598
Planning Committee					
Environment	200	-	-	-	200
Housing	14,461	9,114	-	-	23,575
Planning & Development	985	960	175	175	2,295
Transportation Services	-	100	100	100	300
	15,646	10,174	275	275	26,370
Transportation Committee					
Fleet Services	10,043	6,680	11,893	13,427	42,043
Integrated Roads, Water & Wastewater	-	99,614	55,690	82,430	237,734
Transit Services	12,570	89,780	7,080	252,780	362,210
Transportation Services	95,337	131,495	135,004	143,500	505,336
	117,950	327,569	209,667	492,137	1,147,323
Transit Commission	50,385	55,547	122,928	128,272	357,132
Ottawa Public Library Board	3,610	3,670	3,820	4,190	15,290
Ottawa Police Services Board	12,708	13,993	69,193	15,203	111,097
Grand Total	293,812	493,767	503,679	747,118	2,038,376

City of Ottawa
2012 Continuity of Reserves & Reserve Funds
 In Thousands (\$000)

Capital Reserve	2012 Opening Balance	Contributions*	Transfers to (Operating)/ Other	Transfers to Capital	Projected Closing Balance
Tax Supported					
City Wide	-	94,742	(12,135)	(85,796)	(3,190)
Child Care	2,911	55	-	2	2,968
Social Housing	9,377	6,323	(1,300)	(5,357)	9,043
Corporate Fleet	1,881	17,570	7,835	(21,418)	5,868
Ottawa Public Library	393	2,940	-	(2,716)	617
Environmental	4,530	1,758	(805)	(5,891)	(408)
	19,092	123,388	(6,405)	(121,176)	14,899
Rate Supported					
Solid Waste Rate	2,704	4,143	-	(8,942)	(2,095)
	2,704	4,143	-	(8,942)	(2,095)
Ottawa Police Services					
Police Capital	1,617	10,805	(592)	(7,604)	4,226
Police Facilities Strategic Plan	-	600	-	-	600
Police Fleet	122	2,945	-	(2,850)	217
	1,739	14,350	(592)	(10,454)	5,043
Other Non-Tax Reserves					
Cash-in-Lieu Parking	4,256	175	3,465	(3,739)	4,157
Cash-in-Lieu Parkland	15,746	4,854	-	(11,283)	9,317
Winter Maintenance	10,637	157	-	-	10,794
Tax Stabilization	5,631	-	-	-	5,631
Parking	9,137	4,987	-	(3,205)	10,919
Solid Waste Compensation	3,250	45	-	271	3,566
Centrepointe Theatre	52	46	-	(75)	23
Shenkman Arts Centre Endowment	4,159	425	(114)	-	4,470
Self Insurance	2,155	32	(222)	-	1,965
Vested Employee Benefits	6,119	75	(3,458)	-	2,736
Election Expenses	1,010	1,087	(440)	-	1,657
Building Code Capital	8,071	-	-	(5,927)	2,144
Building Code Stabilization	26,729	1,200	-	-	27,929
Building Code Insurance Fund	6,388	-	-	-	6,388
	103,340	13,083	(769)	(23,958)	91,696
TOTAL	126,875	154,965	(7,766)	(164,531)	109,543
*Contributions include: transfers from operating, revenue, and interest earned.					

City of Ottawa
2013 Continuity of Reserves & Reserve Funds
 In Thousands (\$000)

Capital Reserve	2013 Opening Balance	Contributions	Transfers to Operating/Other	Transfers to Capital	Projected Closing Balance
Tax Supported					
City Wide	(3,190)	98,797	(9,826)	(64,663)	21,118
Child Care	2,968	-	-	-	2,968
Social Housing	9,043	-	-	(321)	8,722
Corporate Fleet	5,868	20,385	(1,561)	(19,558)	5,134
Library	617	3,144	-	(3,055)	706
Environmental	(408)	1,300	805	-	1,697
	14,899	123,626	(10,582)	(87,597)	40,346
Rate Supported					
Solid Waste Rate	(2,095)	4,102	2,075	(20,200)	(16,119)
	(2,095)	4,102	2,075	(20,200)	(16,119)
Ottawa Police Services					
Police Capital	4,226	9,216	-	(9,545)	3,898
Police Facilities Strategic Plan	600	899	-	-	1,499
Police Fleet	217	2,943	-	(2,850)	310
	5,043	13,058	-	(12,395)	5,706
Other Non-Tax Reserves					
Cash-in-Lieu Parking	4,157	65	-	(875)	3,347
Cash-in-Lieu Parkland	9,317	2,000	-	(1,102)	10,215
Winter Maintenance	10,794	-	-	-	10,794
Tax Stabilization	5,631	-	-	-	5,631
Parking	10,919	5,451	-	(3,369)	13,001
Solid Waste Compensation	3,566	-	-	(400)	3,166
Centrepointe Theatre	23	100	-	-	123
Shenkman Arts Centre Endowment	4,470	214	(114)	-	4,570
Self Insurance	1,965	-	(222)	-	1,743
Vested Employee Benefits	2,736	-	-	-	2,736
Election Expenses	1,657	1,887	(640)	-	2,904
Building Code Capital	2,144	-	-	-	2,144
Building Code Stabilization	27,929	-	-	-	27,929
Building Code Insurance Fund	6,388	-	-	-	6,388
	91,696	9,717	(976)	(5,746)	94,691
TOTAL	109,543	150,503	(9,483)	(125,938)	124,624

Development Charge Continuity
2013 Forecast
In Thousands (\$000)

Deferred Revenue Account	2013 Opening Balance	Development Charges	Debt Service Charges/ Transfers to Operating	Capital Expenditures	Projected Closing Balance
Affordable Housing	884	295	-	-	1,179
Child Care Services	3,008	347	-	-	3,355
Emergency Medical Services	804	194	-	-	998
Fire Protection	1,338	837	-	(382)	1,793
Library Services	7,753	1,371	-	-	9,124
Parks Development	25,385	5,958	-	(5,305)	26,038
Police Services	1,692	1,081	(1,591)	-	1,182
Public Works	8,191	2,553	(94)	(6,307)	4,343
Recreation	14,009	8,044	(1,113)	-	20,940
Roads & Structures	(17,982)	36,425	(4,300)	(35,744)	(21,601)
Studies	(970)	1,049	-	(300)	(221)
Total	44,112	58,154	(7,098)	(48,038)	47,130