



**City of Ottawa**  
**2012 Continuity of Reserves & Reserve Funds**  
 In Thousands (\$000)

| Capital Reserve   | 2012 Opening Balance | Contributions* | Transfers to (Operating)/ Other | Transfers to Capital | Projected Closing Balance |
|---|----------------------|----------------|---------------------------------|----------------------|---------------------------|
| <b>Tax Supported</b>  |                      |                |                                 |                      |                           |
| City Wide   | -                    | 94,742         | (12,135)                        | (85,796)             | (3,190)                   |
| Child Care  | 2,911                | 55             | -                               | 2                    | 2,968                     |
| Social Housing  | 9,377                | 6,323          | (1,300)                         | (5,357)              | 9,043                     |
| Corporate Fleet   | 1,881                | 17,570         | 7,835                           | (21,418)             | 5,868                     |
| Ottawa Public Library   | 393                  | 2,940          | -                               | (2,716)              | 617                       |
| Environmental   | 4,530                | 1,758          | (805)                           | (5,891)              | (408)                     |
|   | 19,092               | 123,388        | (6,405)                         | (121,176)            | 14,899                    |
| <b>Rate Supported</b>   |                      |                |                                 |                      |                           |
| Solid Waste Rate  | 2,704                | 4,143          | -                               | (8,942)              | (2,095)                   |
|   | 2,704                | 4,143          | -                               | (8,942)              | (2,095)                   |
| <b>Ottawa Police Services</b>   |                      |                |                                 |                      |                           |
| Police Capital  | 1,617                | 10,805         | (592)                           | (7,604)              | 4,226                     |
| Police Facilities Strategic Plan  | -                    | 600            | -                               | -                    | 600                       |
| Police Fleet  | 122                  | 2,945          | -                               | (2,850)              | 217                       |
|   | 1,739                | 14,350         | (592)                           | (10,454)             | 5,043                     |
| <b>Other Non-Tax Reserves</b>   |                      |                |                                 |                      |                           |
| Cash-in-Lieu Parking  | 4,256                | 175            | 3,465                           | (3,739)              | 4,157                     |
| Cash-in-Lieu Parkland   | 15,746               | 4,854          | -                               | (11,283)             | 9,317                     |
| Winter Maintenance  | 10,637               | 157            | -                               | -                    | 10,794                    |
| Tax Stabilization   | 5,631                | -              | -                               | -                    | 5,631                     |
| Parking   | 9,137                | 4,987          | -                               | (3,205)              | 10,919                    |
| Solid Waste Compensation  | 3,250                | 45             | -                               | 271                  | 3,566                     |
| Centrepointe Theatre  | 52                   | 46             | -                               | (75)                 | 23                        |
| Shenkman Arts Centre Endowment  | 4,159                | 425            | (114)                           | -                    | 4,470                     |
| Self Insurance  | 2,155                | 32             | (222)                           | -                    | 1,965                     |
| Vested Employee Benefits  | 6,119                | 75             | (3,458)                         | -                    | 2,736                     |
| Election Expenses   | 1,010                | 1,087          | (440)                           | -                    | 1,657                     |
| Building Code Capital   | 8,071                | -              | -                               | (5,927)              | 2,144                     |
| Building Code Stabilization   | 26,729               | 1,200          | -                               | -                    | 27,929                    |
| Building Code Insurance Fund  | 6,388                | -              | -                               | -                    | 6,388                     |
|   | 103,340              | 13,083         | (769)                           | (23,958)             | 91,696                    |
| <b>TOTAL</b>  | <b>126,875</b>       | <b>154,965</b> | <b>(7,766)</b>                  | <b>(164,531)</b>     | <b>109,543</b>            |
| *Contributions include: transfers from operating, revenue, and interest earned. |                      |                |                                 |                      |                           |

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| Capital Reserve                  | 2013 Opening Balance | Contributions  | Transfers to Operating/Other | Transfers to Capital | Projected Closing Balance |
|----------------------------------|----------------------|----------------|------------------------------|----------------------|---------------------------|
| <b>Tax Supported</b>             |                      |                |                              |                      |                           |
| City Wide                        | (3,190)              | 98,797         | (9,826)                      | (64,663)             | 21,118                    |
| Child Care                       | 2,968                | -              | -                            | -                    | 2,968                     |
| Social Housing                   | 9,043                | -              | -                            | (321)                | 8,722                     |
| Corporate Fleet                  | 5,868                | 20,385         | (1,561)                      | (19,558)             | 5,134                     |
| Library                          | 617                  | 3,144          | -                            | (3,055)              | 706                       |
| Environmental                    | (408)                | 1,300          | 805                          | -                    | 1,697                     |
|                                  | 14,899               | 123,626        | (10,582)                     | (87,597)             | 40,346                    |
| <b>Rate Supported</b>            |                      |                |                              |                      |                           |
| Solid Waste Rate                 | (2,095)              | 4,102          | 2,075                        | (20,200)             | (16,119)                  |
|                                  | (2,095)              | 4,102          | 2,075                        | (20,200)             | (16,119)                  |
| <b>Ottawa Police Services</b>    |                      |                |                              |                      |                           |
| Police Capital                   | 4,226                | 9,216          | -                            | (9,545)              | 3,898                     |
| Police Facilities Strategic Plan | 600                  | 899            | -                            | -                    | 1,499                     |
| Police Fleet                     | 217                  | 2,943          | -                            | (2,850)              | 310                       |
|                                  | 5,043                | 13,058         | -                            | (12,395)             | 5,706                     |
| <b>Other Non-Tax Reserves</b>    |                      |                |                              |                      |                           |
| Cash-in-Lieu Parking             | 4,157                | 65             | -                            | (875)                | 3,347                     |
| Cash-in-Lieu Parkland            | 9,317                | 2,000          | -                            | (1,102)              | 10,215                    |
| Winter Maintenance               | 10,794               | -              | -                            | -                    | 10,794                    |
| Tax Stabilization                | 5,631                | -              | -                            | -                    | 5,631                     |
| Parking                          | 10,919               | 5,451          | -                            | (3,369)              | 13,001                    |
| Solid Waste Compensation         | 3,566                | -              | -                            | (400)                | 3,166                     |
| Centrepointe Theatre             | 23                   | 100            | -                            | -                    | 123                       |
| Shenkman Arts Centre Endowment   | 4,470                | 214            | (114)                        | -                    | 4,570                     |
| Self Insurance                   | 1,965                | -              | (222)                        | -                    | 1,743                     |
| Vested Employee Benefits         | 2,736                | -              | -                            | -                    | 2,736                     |
| Election Expenses                | 1,657                | 1,887          | (640)                        | -                    | 2,904                     |
| Building Code Capital            | 2,144                | -              | -                            | -                    | 2,144                     |
| Building Code Stabilization      | 27,929               | -              | -                            | -                    | 27,929                    |
| Building Code Insurance Fund     | 6,388                | -              | -                            | -                    | 6,388                     |
|                                  | 91,696               | 9,717          | (976)                        | (5,746)              | 94,691                    |
| <b>TOTAL</b>                     | <b>109,543</b>       | <b>150,503</b> | <b>(9,483)</b>               | <b>(125,938)</b>     | <b>124,624</b>            |

**Development Charge Continuity**  
**2013 Forecast**  
**In Thousands (\$000)**

| Deferred Revenue Account   | 2013 Opening Balance | Development Charges | Debt Service Charges/<br>Transfers to Operating | Capital Expenditures | Projected Closing Balance |
|----------------------------|----------------------|---------------------|---|----------------------|---------------------------|
| Affordable Housing         | 884                  | 295                 | -   | -                    | 1,179                     |
| Child Care Services        | 3,008                | 347                 | -   | -                    | 3,355                     |
| Emergency Medical Services | 804                  | 194                 | -   | -                    | 998                       |
| Fire Protection            | 1,338                | 837                 | -   | (382)                | 1,793                     |
| Library Services           | 7,753                | 1,371               | -   | -                    | 9,124                     |
| Parks Development          | 25,385               | 5,958               | -   | (5,305)              | 26,038                    |
| Police Services            | 1,692                | 1,081               | (1,591)   | -                    | 1,182                     |
| Public Works               | 8,191                | 2,553               | (94)  | (6,307)              | 4,343                     |
| Recreation                 | 14,009               | 8,044               | (1,113)   | -                    | 20,940                    |
| Roads & Structures         | (17,982)             | 36,425              | (4,300)   | (35,744)             | (21,601)                  |
| Studies                    | (970)                | 1,049               | -   | (300)                | (221)                     |
| <b>Total</b>               | <b>44,112</b>        | <b>58,154</b>       | <b>(7,098)</b>                                  | <b>(48,038)</b>      | <b>47,130</b>             |