

**City of Ottawa**  
**All Committees, Commission, and Boards (Excluding Rate)**  
**Capital Program and Forecast**  
**In Thousands (\$000)**

**2013 Draft Budget**

	2013	2014	2015	2016	Total
<b>Agriculture &amp; Rural Affairs Committee</b>					
Fire Services	160	-	-	-	160
Transportation Services	1,400	3,800	2,200	2,515	9,915
	<b>1,560</b>	<b>3,800</b>	<b>2,200</b>	<b>2,515</b>	<b>10,075</b>
<b>Community &amp; Protective Services Committee</b>					
By-Law & Regulatory Services	345	300	201	735	1,581
Child Care	830	800	50	300	1,980
Community Development & Funding	300	300	-	-	600
Fire Services	9,806	10,088	6,743	18,201	44,838
Housing	102	-	-	-	102
Long Term Care	585	850	850	350	2,635
Paramedic Services	5,141	5,162	4,902	3,700	18,905
Parks, Buildings, & Grounds	3,236	3,002	1,100	12,200	19,538
Parks, Recreation & Culture	19,996	25,399	27,164	9,589	82,148
Security & Emergency Mgmt	245	245	246	250	986
Social Services	400	194	-	-	594
	<b>40,986</b>	<b>46,340</b>	<b>41,256</b>	<b>45,325</b>	<b>173,907</b>
<b>Environment-Tax Committee</b>					
Environment	6,962	8,462	3,250	3,370	22,044
Solid Waste	20,706	3,534	4,950	9,350	38,540
	<b>27,668</b>	<b>11,996</b>	<b>8,200</b>	<b>12,720</b>	<b>60,584</b>
<b>Finance &amp; Economic Development Committee</b>					
City Manager's Office	-	-	34,350	34,350	68,700
Human Resources	750	-	-	-	750
Information Technology	11,463	11,004	11,790	12,131	46,388
Service Ottawa	11,086	9,674	-	-	20,760
	<b>23,299</b>	<b>20,678</b>	<b>46,140</b>	<b>46,481</b>	<b>136,598</b>
<b>Planning Committee</b>					
Environment	200	-	-	-	200
Housing	14,461	9,114	-	-	23,575
Planning & Development	985	960	175	175	2,295
Transportation Services	-	100	100	100	300
	<b>15,646</b>	<b>10,174</b>	<b>275</b>	<b>275</b>	<b>26,370</b>
<b>Transportation Committee</b>					
Fleet Services	10,043	6,680	11,893	13,427	42,043
Integrated Roads, Water & Wastewater	-	99,614	55,690	82,430	237,734
Transit Services	12,570	89,780	7,080	252,780	362,210
Transportation Services	95,337	131,495	135,004	143,500	505,336
	<b>117,950</b>	<b>327,569</b>	<b>209,667</b>	<b>492,137</b>	<b>1,147,323</b>
<b>Transit Commission</b>	<b>50,385</b>	<b>55,547</b>	<b>122,928</b>	<b>128,272</b>	<b>357,132</b>
<b>Ottawa Public Library Board</b>	<b>3,610</b>	<b>3,670</b>	<b>3,820</b>	<b>4,190</b>	<b>15,290</b>
<b>Ottawa Police Services Board</b>	<b>12,708</b>	<b>13,993</b>	<b>69,193</b>	<b>15,203</b>	<b>111,097</b>
<b>Grand Total</b>	<b>293,812</b>	<b>493,767</b>	<b>503,679</b>	<b>747,118</b>	<b>2,038,376</b>

**City of Ottawa**  
**2012 Continuity of Reserves & Reserve Funds**  
 In Thousands (\$000)

Capital Reserve	2012 Opening Balance	Contributions*	Transfers to (Operating)/ Other	Transfers to Capital	Projected Closing Balance
<b>Tax Supported</b>					
City Wide	-	94,742	(12,135)	(85,796)	(3,190)
Child Care	2,911	55	-	2	2,968
Social Housing	9,377	6,323	(1,300)	(5,357)	9,043
Corporate Fleet	1,881	17,570	7,835	(21,418)	5,868
Ottawa Public Library	393	2,940	-	(2,716)	617
Environmental	4,530	1,758	(805)	(5,891)	(408)
	19,092	123,388	(6,405)	(121,176)	14,899
<b>Rate Supported</b>					
Solid Waste Rate	2,704	4,143	-	(8,942)	(2,095)
	2,704	4,143	-	(8,942)	(2,095)
<b>Ottawa Police Services</b>					
Police Capital	1,617	10,805	(592)	(7,604)	4,226
Police Facilities Strategic Plan	-	600	-	-	600
Police Fleet	122	2,945	-	(2,850)	217
	1,739	14,350	(592)	(10,454)	5,043
<b>Other Non-Tax Reserves</b>					
Cash-in-Lieu Parking	4,256	175	3,465	(3,739)	4,157
Cash-in-Lieu Parkland	15,746	4,854	-	(11,283)	9,317
Winter Maintenance	10,637	157	-	-	10,794
Tax Stabilization	5,631	-	-	-	5,631
Parking	9,137	4,987	-	(3,205)	10,919
Solid Waste Compensation	3,250	45	-	271	3,566
Centrepointe Theatre	52	46	-	(75)	23
Shenkman Arts Centre Endowment	4,159	425	(114)	-	4,470
Self Insurance	2,155	32	(222)	-	1,965
Vested Employee Benefits	6,119	75	(3,458)	-	2,736
Election Expenses	1,010	1,087	(440)	-	1,657
Building Code Capital	8,071	-	-	(5,927)	2,144
Building Code Stabilization	26,729	1,200	-	-	27,929
Building Code Insurance Fund	6,388	-	-	-	6,388
	103,340	13,083	(769)	(23,958)	91,696
<b>TOTAL</b>	<b>126,875</b>	<b>154,965</b>	<b>(7,766)</b>	<b>(164,531)</b>	<b>109,543</b>
*Contributions include: transfers from operating, revenue, and interest earned.					

**City of Ottawa**  
**2013 Continuity of Reserves & Reserve Funds**  
 In Thousands (\$000)

Capital Reserve	2013 Opening Balance	Contributions	Transfers to Operating/Other	Transfers to Capital	Projected Closing Balance
<b>Tax Supported</b>					
City Wide	(3,190)	98,797	(9,826)	(64,663)	21,118
Child Care	2,968	-	-	-	2,968
Social Housing	9,043	-	-	(321)	8,722
Corporate Fleet	5,868	20,385	(1,561)	(19,558)	5,134
Library	617	3,144	-	(3,055)	706
Environmental	(408)	1,300	805	-	1,697
	14,899	123,626	(10,582)	(87,597)	40,346
<b>Rate Supported</b>					
Solid Waste Rate	(2,095)	4,102	2,075	(20,200)	(16,119)
	(2,095)	4,102	2,075	(20,200)	(16,119)
<b>Ottawa Police Services</b>					
Police Capital	4,226	9,216	-	(9,545)	3,898
Police Facilities Strategic Plan	600	899	-	-	1,499
Police Fleet	217	2,943	-	(2,850)	310
	5,043	13,058	-	(12,395)	5,706
<b>Other Non-Tax Reserves</b>					
Cash-in-Lieu Parking	4,157	65	-	(875)	3,347
Cash-in-Lieu Parkland	9,317	2,000	-	(1,102)	10,215
Winter Maintenance	10,794	-	-	-	10,794
Tax Stabilization	5,631	-	-	-	5,631
Parking	10,919	5,451	-	(3,369)	13,001
Solid Waste Compensation	3,566	-	-	(400)	3,166
Centrepointe Theatre	23	100	-	-	123
Shenkman Arts Centre Endowment	4,470	214	(114)	-	4,570
Self Insurance	1,965	-	(222)	-	1,743
Vested Employee Benefits	2,736	-	-	-	2,736
Election Expenses	1,657	1,887	(640)	-	2,904
Building Code Capital	2,144	-	-	-	2,144
Building Code Stabilization	27,929	-	-	-	27,929
Building Code Insurance Fund	6,388	-	-	-	6,388
	91,696	9,717	(976)	(5,746)	94,691
<b>TOTAL</b>	<b>109,543</b>	<b>150,503</b>	<b>(9,483)</b>	<b>(125,938)</b>	<b>124,624</b>

**Development Charge Continuity**  
**2013 Forecast**  
**In Thousands (\$000)**

Deferred Revenue Account	2013 Opening Balance	Development Charges	Debt Service Charges/ Transfers to Operating	Capital Expenditures	Projected Closing Balance
Affordable Housing	884	295	-	-	1,179
Child Care Services	3,008	347	-	-	3,355
Emergency Medical Services	804	194	-	-	998
Fire Protection	1,338	837	-	(382)	1,793
Library Services	7,753	1,371	-	-	9,124
Parks Development	25,385	5,958	-	(5,305)	26,038
Police Services	1,692	1,081	(1,591)	-	1,182
Public Works	8,191	2,553	(94)	(6,307)	4,343
Recreation	14,009	8,044	(1,113)	-	20,940
Roads & Structures	(17,982)	36,425	(4,300)	(35,744)	(21,601)
Studies	(970)	1,049	-	(300)	(221)
<b>Total</b>	<b>44,112</b>	<b>58,154</b>	<b>(7,098)</b>	<b>(48,038)</b>	<b>47,130</b>